

WE CARE ABOUT FOOTBALL



Statutes

**Rules of Procedure of Congress
Regulations governing
the Implementation of the Statutes**

Edition 2007

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**Union des associations
européennes de football**



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STATUTES OF UEFA

I. DEFINITION OF TERMS

1. UEFA stands for Union des Associations Européennes de Football (UEFA). UEFA
2. FIFA: Fédération Internationale de Football Association. FIFA
3. 'Member Association': a national football association which is a member of UEFA. Member Association
4. 'League': a combination of clubs within the territory of a Member Association and which is subordinate to and under the authority of that Member Association. League
5. 'Executive Committee': the UEFA Executive Committee, as it exists from time to time, in accordance with these Statutes. Executive Committee
6. 'Administration': the UEFA Administration, as it exists from time to time, in accordance with these Statutes. Administration
7. 'Fair play' means acting according to ethical principles which, in particular, oppose the concept of sporting success at any price, promote integrity and equal opportunities for all competitors, and emphasise respect of the personality and worth of everyone involved in a sporting event. Fair Play

II. GENERAL PROVISIONS

Legal Form and Headquarters

Article 1

¹ The Union des Associations Européennes de Football (UEFA) shall be a society entered in the register of companies under the terms of Art. 60 et seq. of the Swiss Civil Code. UEFA shall be neutral, politically and religiously. Legal Form

² UEFA's headquarters shall be situated in Switzerland. The Executive Committee shall determine the location of the registered office of UEFA. Headquarters

Objectives

Article 2

- ¹ The objectives of UEFA shall be to: Objectives
- a) deal with all questions relating to European football;
 - b) promote football in Europe in a spirit of peace, understanding and fair play, without any discrimination on account of politics, gender, religion, race or any other reason;

- c) monitor and control the development of every type of football in Europe;
- d) organise and conduct international football competitions and tournaments at European level for every type of football whilst respecting the players' health;
- e) prevent all methods or practices which might jeopardise the regularity of matches or competitions or give rise to the abuse of football;
- f) ensure that sporting values always prevail over commercial interests;
- g) redistribute revenue generated by football in accordance with the principle of solidarity and to support reinvestment in favour of all levels and areas of football, especially the grassroots of the game;
- h) promote unity among Member Associations in matters relating to European and world football;
- i) safeguard the overall interests of Member Associations;
- j) ensure that the needs of the different stakeholders in European football (leagues, clubs, players, supporters) are properly taken into account;
- k) act as a representative voice for the European football family as a whole;
- l) maintain good relations with and cooperate with FIFA and the other Confederations recognised by FIFA;
- m) ensure that its representatives within FIFA loyally represent the views of UEFA and act in the spirit of European solidarity;
- n) respect the interests of Member Associations, settle disputes between Member Associations and assist them in any matter upon request.

Means
Allowing to
Achieve the
Objectives

² UEFA shall seek to achieve its objectives by implementing any measures it deems appropriate, such as setting down rules, entering into agreements or conventions, taking decisions or adopting programmes.

Relationship with FIFA

Article 3

Confederation

¹ UEFA shall be a Confederation recognised by FIFA.

Relations
with FIFA

² UEFA shall, if necessary, define its relations and respective jurisdictions with FIFA by contract.

Relationship with the Stakeholders in European Football

Article 3^{bis}

Relationship
with the
Stakeholders
in European
Football

UEFA, as the football governing body at European level, may recognise and involve in the consultation process in European football matters, groups representing the interests of the various stakeholders of European football (leagues, clubs, players, supporters), provided that they are:

- a) organised in accordance with UEFA's Statutes, regulations and values;
- b) constituted in a democratic, open and transparent manner.

Official Languages

Article 4

¹ The official languages of UEFA shall be English, French and German.

Official Languages

² The official languages of Congress shall be English, French, German and Russian.

Congress

³ Official documents and official records of UEFA shall be published in English, French and German. In the event of any discrepancy, the English version shall be authoritative, subject to Art. 68 of these Statutes.

Official Documents, Records

III. MEMBERSHIP

Membership

Article 5

¹ Membership of UEFA is open to national football associations situated in the continent of Europe, based in a country which is recognised by the United Nations as an independent state, and which are responsible for the organisation and implementation of football-related matters in the territory of their country.

Members

² In exceptional circumstances, a national football association that is situated in another continent may be admitted to membership, provided that it is not a member of the Confederation of that continent, or of any other Confederation, and that FIFA approves its membership of UEFA.

Exceptions

Admission and Admission Procedure

Article 6

¹ A national football association that wishes to become a member of UEFA shall submit a written application for admission.

Application for Admission

² The Congress shall have the power in its discretion to accept or refuse an application for membership.

Power

³ The Executive Committee may admit a national football association into membership on a provisional basis. A decision on full admission must be taken at the next Congress.

Provisional Admission

⁴ Details concerning the admission procedure shall be laid down in the 'Regulations governing the Implementation of the Statutes.'

Admission Procedure

Rights of Member Associations

Article 7

Rights

Member Associations shall have the following rights:

- a) to take part in and exercise their voting rights at the Congress;
- b) to draw up proposals for the agenda of the Congress;
- c) to propose candidates for the election of the President of UEFA, the members of the UEFA Executive Committee and the European members of the FIFA Executive Committee;
- d) to propose candidates for the election of the Chairmen and members of the Organs for the Administration of Justice and of the Committees;
- e) to take part in UEFA competitions with their representative teams and to enter their clubs for these competitions;
- f) to exercise all other rights granted to them by these Statutes and regulations and decisions made under them.

Obligations of Member Associations

Article 7^{bis}

Fair Play,
Statutes,
Laws of the
Game

¹ Member Associations shall have the following obligations:

- a) to observe the principles of loyalty, integrity and sportsmanship in accordance with the principles of fair play;
- b) to comply with these Statutes and regulations and decisions made under them;
- c) to respect the Laws of the Game as decided by the International Football Association Board (IFAB).

Member Associations shall include these obligations in their statutes, as well as a provision that leagues, clubs, players and officials shall observe these obligations.

Free Elections

² Member Associations must provide for the free election of their executive body. This obligation shall be included in their statutes. Where there is no such provision or where the Executive Committee considers an executive body of a Member Association not to have been established by free elections, the Executive Committee shall have the power to refuse to recognise an executive body, including an executive body set up on an interim basis.

Leagues,
Combinations

³ Leagues or any other groups of clubs at Member Association level shall only be permitted with the Association's express consent and shall be subordinate to it. The Association's statutes shall define the powers apportioned to any such group, as well as its rights and obligations. The statutes and regulations of any such group shall be subject to the approval of the Association.

Club
Licensing
System

⁴ Member Associations shall apply a club licensing system according to the minimum requirements set by UEFA from time to time. Member Associations shall include such an obligation and define the licensing bodies in their statutes.

Integrity
of the
Competitions

⁵ Member Associations shall ensure that neither a natural nor a legal person (including holding companies and subsidiaries)

exercises control or influence over more than one of their clubs whenever the integrity of any match or competition organised at Member Association level could be jeopardized. Member Associations shall include such an obligation in their statutes and lay down the necessary implementing provisions.

⁶ Member Associations shall communicate to UEFA any amendment of their statutes translated, if necessary, into an official language of UEFA.

Communica-
tion of
Statutory
Amendments

Withdrawal and Termination of Membership, Exclusion, Dissolution of a Member Association

Article 8

¹ A Member Association may withdraw its membership at the end of UEFA's financial year, provided that it has given a minimum of six months' written notice to the Administration sent by registered letter.

Withdrawal

² If a Member Association is dissolved, its membership of UEFA shall terminate at the same time.

Dissolution

³ A Member Association may be excluded from UEFA if it has:

Exclusion

- a) failed to settle its financial obligations towards UEFA;
- b) seriously breached these Statutes or a regulation or decision made under them;
- c) lost its qualifying status as a representative national football association.

The exclusion of a Member Association shall be decided by Congress. The exclusion must be supported by three-quarters or more of the Congress, and at least half of the total number of Member Associations must be present.

⁴ A Member Association shall be obliged to settle all outstanding financial obligations due to UEFA prior to its withdrawal or dissolution and/or the termination of its membership.

Financial
Obligations

Suspension

Article 9

¹ If in the opinion of the Executive Committee, a Member Association has repeatedly committed serious breaches of these Statutes or regulations or decisions made under them, the Executive Committee shall be entitled to suspend the membership of the Member Association with immediate effect.

Executive
Committee

^{1bis} A Member Association may in particular be suspended if state authorities interfere in its affairs in such a significant way that:

Specific
Grounds for
Suspension

- a) it may no longer be considered as fully responsible for the organisation of football-related matters in its territory;
- b) it is no longer in a position to perform its statutory tasks in an appropriate manner;

- c) the smooth running of a competition organised under its auspices is no longer guaranteed; or
- d) the free election of its executive organ is no longer ensured.

Congress

² Any suspension shall be submitted to the next Congress for consideration as to whether or not the Member Association should be excluded, or the suspension lifted or continued. If the Congress does not consider the matter, the suspension shall cease.

IV. HONORARY PRESIDENT AND HONORARY MEMBERSHIP

Honorary Membership

Article 10

Honorary
Membership

¹ UEFA may, on the proposal of the Executive Committee, bestow the status of Honorary President or Honorary Membership upon a person for especially meritorious services to European football.

Honorary
Presidents;
Advisory
Capacity

² Honorary Presidents may attend the Congress and the meetings of the Executive Committee in an advisory capacity, but shall have no vote.

Honorary
Members;
Advisory
Capacity

³ Honorary Members may attend the Congress in an advisory capacity, but shall have no vote.

V. ORGANS

Organs

Article 11

Organs

The organs through which UEFA may act (the ‘Organs’) shall be:

- the Congress;
- the Executive Committee;
- the Chief Executive;
- the Organs for the Administration of Justice.

1. Congress

General/Decision-Making Powers

Article 12

Supreme
Organ

¹ The Congress shall be the supreme controlling Organ of UEFA.

Decisions

² Only a duly convened Congress shall have the power to make decisions.

Ordinary Congress: Powers, Notice, Agenda

Article 13

¹ An Ordinary Congress shall be held every year, as a rule prior to a FIFA Congress, if such a Congress is taking place.

Frequency

² Matters within the power of Congress shall be the:

Powers

- a) election of tellers;
- b) election of three delegates to verify the minutes of Congress;
- c) receipt and consideration of the Executive Committee's report;
- d) receipt and consideration of the Chief Executive's report;
- e) receipt and consideration of the auditors' report and of the annual accounts and annual budget;
- f) election of the President of UEFA;
- g) election of the members of the Executive Committee;
- h) election of the European members of the FIFA Executive Committee;
- i) election of the Auditing Body;
- j) amendment of the Statutes;
- k) consideration and taking of decisions on proposals;
- l) consideration of membership applications and the exclusion of a Member Association;
- m) decisions on the lifting or continuation of the suspension of a Member Association, Executive Committee member or a member of another body;
- n) consideration of proposals for the dismissal of a member of the Executive Committee or the Organs for the Administration of Justice;
- o) receipt and consideration of the agenda of the FIFA Congress;
- p) receipt and consideration of the minutes of the previous Congress in accordance with Art. 17, para. 2, if necessary;
- q) bestowal of honorary membership.

³ Notice of an Ordinary Congress shall be given in writing at least three months in advance. The official invitation to attend the Congress shall be sent out at least four weeks before the Congress is due to take place, together with the agenda, which shall be drawn up by the Executive Committee.

Time Limit,
Agenda,
Notice

Extraordinary Congress: Powers, Notice, Agenda

Article 14

¹ An Extraordinary Congress may be convened by the Executive Committee, or at the written request of one fifth or more of the Member Associations, stating the items to be placed on the agenda.

Convocation

² If convened by one fifth of the Member Associations, an Extraordinary Congress shall be held within three months of the date of the written request. Notice of the Extraordinary Congress shall be sent out at least two months before it is due to take place.

Time Limit

Agenda ³ The agenda, which shall be drawn up by the Executive Committee, shall be sent out together with the notice of the Extraordinary Congress. Items may also be placed on the agenda by the Executive Committee which fall within the power of an Ordinary Congress.

Proposals of Member Associations

Article 15

Deadline A Member Association wishing to include a proposal on the agenda for an Ordinary Congress must submit it in writing to the Administration at least two months before the Congress is due to take place. The proposal must be clearly formulated, together with brief reasons for the proposal.

Chairman of Congress, Acting Chairman, Casting Vote

Article 16

Chairman of Congress ¹ The President or, in his absence, the first Vice-President shall be Chairman of Congress. If the first Vice-President is not present either, the longest-serving Vice-President shall chair the Congress. If no Vice-President is present, Congress shall elect a member of the Executive Committee as Chairman of Congress.

Casting Vote ² In the event of a tie in any vote, the Chairman of Congress shall have a casting vote. In elections, Art. 19 shall apply.

Minutes

Article 17

Minutes ¹ Minutes of all business at Congress shall be taken.

Approval ² The delegates elected to verify the minutes shall do so in order that minutes may be sent out to the Member Associations within 90 days of the Congress. The minutes shall be regarded as approved if, within 30 days of their dispatch, no objections are raised by registered letter to the Administration. In the event that any objections are received, the minutes shall be placed on the agenda of the next Ordinary Congress for consideration.

Voting Rights

Article 18

Voting Rights ¹ Each Member Association shall have one vote which shall be exercised on its behalf by one of its representatives.

Proxy ² Votes by proxy shall not be permitted.

Open Voting ³ Voting shall be open, unless the Congress decides otherwise.

⁴ Unless otherwise prescribed in these Statutes, a proposal shall be passed if supported by a simple majority of the valid votes cast. Abstentions shall not be counted. In the event of a tie, the Chairman of Congress shall have a casting vote. A proposal for the dissolution of UEFA shall be passed if supported by four-fifths or more of all Member Associations. A proposal to amend the Statutes shall be passed if supported by two-thirds or more of the Member Associations present at the Congress.

Majorities

⁵ Suspended Member Associations and national football associations admitted into membership on a provisional basis shall not have the right to vote.

Suspended & Provisional Members

Elections

Article 19

¹ In respect of elections, a person shall be elected in the first ballot if supported by an absolute majority of the valid votes cast (i.e. half of the votes plus one). If no election is made, there shall be a second ballot, in which the person supported by a simple majority (i.e. most votes) shall be elected. In the event of a tie in the second ballot, there shall be a third ballot, in which the person supported by a simple majority shall be elected. In the event of a tie in the third ballot, election shall be determined by the drawing of lots.

Procedures

² Elections shall be by secret ballot. If only one candidate stands for election, the Congress may decide to proceed otherwise.

Secret Ballot

³ The President and six members of the Executive Committee shall be elected during the calendar year preceding the final round of the UEFA European Championship. The other seven members of the Executive Committee shall be elected during the calendar year following the final round of the UEFA European Championship.

Election of President and Executive Committee

⁴ UEFA shall elect two FIFA Vice-Presidents and five members of the FIFA Executive Committee. The UEFA President shall be an ex-officio FIFA Vice-President. The other FIFA Vice-President and one member of the FIFA Executive Committee shall be elected during the calendar year preceding the final round of the UEFA European Championship. The other four members of the FIFA Executive Committee shall be elected during the calendar year following the final round of the UEFA European Championship.

Election of European members of FIFA Executive Committee

⁵ In all other respects, Art. 18 shall apply by analogy.

Other

Coming into Force of Decisions

Article 20

Congress decisions shall be binding on all Member Associations. Unless otherwise stated, a decision shall come into force three months after the end of the Congress. The Congress may decide that a decision shall come into force at an earlier or later date.

Deadline

2. Executive Committee

Composition

Article 21

Composition	¹ The Executive Committee shall consist of the President and thirteen other members elected by a Congress. In addition, the Committee itself may appoint one or two additional members.
Eligibility	² The Executive Committee shall not include more than one representative of the same Member Association.
Conditions	³ Each member of the Executive Committee shall hold an active office within his Member Association. If this condition ceases to apply during his term of office, he shall no longer be eligible for re-election.
Constitution	⁴ The Executive Committee shall elect a first, second, third and fourth Vice-President and an Honorary Treasurer. The President shall be entitled to propose candidates.

Term of Office

Article 22

Term, Re-election	¹ The term of office of the President and members of the Executive Committee elected by a Congress shall be four years. Seven members, or six members and the President, shall be elected every two years. The term of office of members appointed by the Executive Committee shall be two years. All members shall be eligible for re-election.
Age Limit	² A person aged 70 or more shall not be eligible for election or re-election.
Vacancies	³ If a vacancy occurs, the next Ordinary Congress shall elect a replacement for the remaining term of office. If the vacancy occurs in the final year of a term of office, no replacement shall be elected. If a vacancy occurs among the members appointed by the Executive Committee, a replacement may be appointed for the remaining term of office.

Powers of the Executive Committee

Article 23

Jurisdiction	¹ The Executive Committee shall have the power to make decisions on all matters which do not fall within the legal or statutory jurisdiction of the Congress or another Organ.
Management	² The Executive Committee shall manage UEFA, except to the extent that it has delegated responsibility to the Chief Executive or Administration, or unless such responsibility is delegated by the Statutes.

Duties of the Executive Committee

Article 24

¹ The Executive Committee shall have the following untransferable and irrevocable duties:

Un-transferable
Duties

- a) overall control of UEFA and the issue of necessary instructions;
- b) definition of the organisational structure;
- c) form and supervision of the book-keeping;
- d) appointment of one or two members of the Executive Committee;
- e) election of two internal auditors and the issue of their terms of reference;
- f) appointment and recall of the Chief Executive and, at the request of the Chief Executive, of Directors;
- g) supervision of the managers, including the Chief Executive and Directors, especially in terms of observance of laws, the Statutes, regulations and orders;
- h) approval of the Chief Executive's annual business plan;
- i) compilation of a written report for presentation to the Ordinary Congress;
- j) examination of the Chief Executive's report to the Ordinary Congress.

² The Executive Committee may delegate the preparation and implementation of its decisions or the supervision of business to panels or individual members. It shall report adequately to its members.

Delegation of Management

Article 25

¹ In accordance with a set of organisational regulations issued by it, the Executive Committee shall be authorised to delegate management, either fully or partly, to panels composed exclusively from among its own members, to individual members or to the Chief Executive.

Delegation of
Management

² This set of organisational regulations shall govern the management, define the necessary posts, outline the corresponding duties and govern reporting.

Organisational
Regulations

Powers and Duties of the President

Article 26

¹ The President shall represent UEFA.

Representation

² The President shall chair the Congress, as well as meetings of the Executive Committee.

Chairman

³ In the event of a tie in any vote, the President shall have the casting vote.

Casting Vote

⁴ In the absence of the President, the first Vice-President shall assume his powers and duties.

Absence of
President

Frequency of Meetings and Quorum

Article 27

- Meetings ¹ The Executive Committee shall as a general rule meet once every two months. It shall be convened by the President. At the request of at least four voting members, the President shall convene a meeting of the Executive Committee within two weeks of such a request being made.
- Quorum ² The Executive Committee shall have a quorum of eight voting members, including the President or, in his absence, a Vice-President.
- Exclusion from Meetings ³ A member of the Executive Committee or the President shall not take part in the deliberation of any matter or point of issue involving the Member Association and/or a club affiliated to the Member Association with which he is associated, or in any case in which a conflict of interest exists.
- Coming into Force ⁴ Decisions of the Executive Committee shall come into immediate force, unless the Executive Committee decides otherwise.

Voting and Election Procedures, Minutes

Article 28

- Majorities ¹ Unless decided otherwise, and subject to para. 2 below, a decision shall be made in elections and votes if supported by more than half of the votes cast by the voting members present. In the event of a tie in votes, the President shall have the casting vote. Votes shall be open and elections shall be secret, unless the Executive Committee decides otherwise. In the event of a tie in an election, a person shall be elected by the drawing of lots.
- Voting Rights ² Only members elected by a Congress shall be eligible to vote.
- Procedure for Appointment of Members by the Executive Committee ³ At its first ordinary meeting after an Ordinary Congress in an odd-numbered year, the Executive Committee shall decide whether to appoint one or two additional members itself (Art. 21, para. 1). It shall be guided in its decision by the balanced geographical representation of its members. Such decisions shall require a three-quarters majority of the members present. For the subsequent appointment of one or two members during the same meeting, a decision shall require a simple majority of the votes cast. The same principle shall apply in the event of vacancies.
- Minutes ⁴ Minutes of all business conducted at a meeting shall be taken. The minutes shall be sent to all members of the Executive Committee before the next meeting.

Suspension of Members of the Executive Committee and Other Organs, as well as Removal of Members of Other Committees

Article 29

¹ The Executive Committee may suspend a member of the Executive Committee or a member of another Organ (see Art. 11) until the next Ordinary Congress where it considers that person to have committed a gross dereliction of duty or an act of improper conduct.

Dereliction of
Duty,
Improper
Conduct

² Art. 9, para. 2 shall apply accordingly, including for the one or two members appointed by the Executive Committee.

Approval

³ The Executive Committee may remove from office a member of a Committee and appoint a replacement for the remaining period of the term of office where it considers that person to have committed a gross dereliction of duty or an act of improper conduct.

Removal from
Office

⁴ Such decisions shall be made if supported by three-quarters or more of all voting members of the Executive Committee. A member of the Executive Committee affected by the decision shall not be entitled to take part in the deliberations or vote.

Procedures

3. Chief Executive

Duties of the Chief Executive

Article 30

¹ The Chief Executive shall be the highest operational-management organ appointed by the Executive Committee.

Operational
Management

² The following duties in particular shall be delegated to the Chief Executive:

- a) representation of UEFA, as delegated by the UEFA President;
- b) arrangement and management of the Administration;
- c) appointment, management and dismissal of staff, as well as the right to request the appointment and recall of Directors;
- d) submission of an annual business plan;
- e) compilation of a written report for presentation to the Ordinary Congress;
- f) drawing up of an estimate for income and expenditure;
- g) initiation of expenditure within the framework of the budget.

³ Further duties of the Chief Executive shall be defined by the Executive Committee in detail in a set of regulations.

Further Duties

⁴ The Chief Executive may delegate his duties to Directors. Such duties shall be governed by the Chief Executive in regulations to be approved by the Executive Committee.

Delegation

Appointment, Employment, Meetings

Article 31

Appointment,
Employment

¹ The Executive Committee shall appoint the Chief Executive, who shall be employed by UEFA.

Attendance of
Meetings

² The Chief Executive shall attend meetings of Congress, conferences, the Executive Committee and its panels, as well as of Committees, and take an advisory part in the deliberations. If unable to attend, the Chief Executive may send a representative in his place.

4. Administration of Justice

Organs for the Administration of Justice

Article 32

Organs for
the Admini-
stration of
Justice

¹ UEFA's Organs for the Administration of Justice are:

- a) the Control and Disciplinary Body;
- b) the Appeals Body;
- c) the Disciplinary Inspector.

Members of the Organs for the Administration of Justice may not belong to the Executive Committee or to any other Committee of UEFA.

Election,
Term of Office

² The Chairmen and members of the Organs for the Administration of Justice shall be elected by the Executive Committee (from candidates proposed by the Member Associations) for a term of four years.

Jurisdiction

³ The jurisdiction and proceedings of the Organs for the Administration of Justice shall be governed by the Disciplinary Regulations as shall be in force from time to time.

Control and Disciplinary Body

Article 33

Composition

¹ The Control and Disciplinary Body shall consist of a Chairman and nine members. It shall elect three Vice-Chairmen from amongst its members.

Quorum

² The Control and Disciplinary Body shall as a general rule reach decisions in the presence of all members. Three members shall constitute a quorum. Exceptions shall be governed by the UEFA Disciplinary Regulations, which may provide for a judge sitting alone in special cases.

Appeals Body

Article 34

Composition

¹ The Appeals Body shall consist of a Chairman, two Vice-Chairmen and nine members.

² The Appeals Body shall have a quorum of three members. Exceptions shall be governed by the UEFA Disciplinary Regulations, which may also empower the Chairman or one of the Vice-Chairmen, sitting alone, to take a decision in writing on appeals which are obviously inadmissible, founded or unfounded.

Quorum

³ The Appeals Body shall have jurisdiction to hear appeals against decisions of the Control and Disciplinary Body pursuant to the Disciplinary Regulations in force from time to time.

Jurisdiction

VI. COMMITTEES, EXPERT PANELS, WORKING GROUPS

Committees

Article 35

The Committees shall be:

Committees

1. National Teams Committee
2. Club Competitions Committee
3. Assistance Programmes Committee
4. Professional Football Committee
5. Youth and Amateur Football Committee
6. Women's Football Committee
7. Futsal Committee
8. Technical Development Committee
9. Referees Committee
10. Stadium and Security Committee
11. Medical Committee

Composition

Article 36

¹ Based on proposals submitted by the Chief Executive, the Executive Committee shall elect the Chairman, one or more Vice-Chairmen and the members of each Committee for a two-year term.

Term of Office, Chairman

² A person aged 70 or more shall not be eligible for election or re-election.

Age Limit

³ A member of the Executive Committee may attend meetings as an observer.

Observers

⁴ A Committee shall comprise a minimum of 11 and a maximum of 13 members.

Number of Members

Obligations

Article 37

¹ The Chairman shall represent his Committee. In consultation with the Chief Executive, the Chairman of a Committee shall set the dates of meetings, be responsible for the proper conduct of business and regularly report to the Chief Executive on the Committee's work.

Representation

Bureau	² Each Committee may set up a bureau.
Powers	³ Committees advise the Chief Executive, who may delegate certain of his duties to a Committee.
Terms of Reference	⁴ The Chief Executive shall draw up terms of reference for the work of each Committee.

Expert Panels and Working Groups

Article 38

Appointment, Duties	¹ The Chief Executive may, if necessary, appoint expert panels for special duties, and working groups for special limited (in time) duties.
	² The members of the expert panels shall be exclusively appointed by the Chief Executive for a duration of two years.
Terms of Reference	³ The Chief Executive shall draw up terms of reference as required.

VII. ADMINISTRATION

Administration

Article 39

Duties	¹ Under the supervision of the Chief Executive, the Administration shall conduct UEFA's business.
	² Such duties shall include:
	a) implementation of decisions of Congresses, conferences and the Executive Committee;
	b) preparation of Congresses and conferences, as well as meetings of the Executive Committee and other Committees;
	c) taking minutes of Congresses and conferences, as well as of meetings of the Executive Committee and other Committees;
	d) execution of UEFA's operational business;
	e) keeping the books of UEFA;
	f) public relations work.

Directors

Article 40

Duties	¹ Under the supervision of the Chief Executive, the Directors shall conduct specific aspects of UEFA's business.
	² The Chief Executive shall govern their duties.

Appointment, Employment, Meetings

Article 41

Appointment, Employment	¹ At the request of the Chief Executive, the Executive Committee shall appoint Directors, who shall be employed by UEFA.
Attendance of Meetings	² Directors shall, in principle, attend meetings of the Executive Committee dealing with their specific activities, and play an advisory part in the deliberations.

VIII. ACCOUNTS

Revenue, Payment of Levies and Deductions from Match Receipts

Article 42

¹ UEFA's revenue shall consist of the following contributions, levies and additional revenue:

Revenue

- a) an annual contribution of CHF 300 payable by each Member Association on 1 January each year;
- b) competition entry fees in accordance with the UEFA competition regulations;
- c) ticket sales, television and advertising revenues and levies from UEFA competitions, in accordance with the financial provisions contained in UEFA competition regulations;
- d) levies from FIFA competition matches, in accordance with the financial provisions in FIFA competition regulations;
- e) levies from senior national representative team matches, in accordance with special implementing regulations;
- f) revenues from the exploitation of rights of any kind.

² Levies shall be calculated on the basis of gross receipts. Only taxes actually paid and stadium rent shall be deductible. The deductions taken together may not exceed 30% of the gross receipts from ticket sales.

Calculation of Levies

³ Competition regulations shall govern the minimum levies for a match in the competition concerned.

Minimum Levies

⁴ Levies shall be remitted to UEFA within sixty days of the match.

Deadline for Payment

⁵ Member Associations:

Liability

- a) shall be liable to UEFA for financial obligations of their clubs towards UEFA arising under Art. 42, para. 1 above;
- b) may be held liable to UEFA for other financial commitments of their clubs towards UEFA.

Budget and Closing of Accounts

Article 43

¹ A budget of income and expenditure shall be prepared for each financial year by the Chief Executive. Extraordinary expenditure not included in the budget shall be authorised by the Executive Committee by way of supplementary credits.

Budget

² Books of account shall be kept. The accounts shall be closed annually.

Accounts

Financial Year

Article 44

The UEFA financial year shall begin on 1 July and end on 30 June of the following year.

Financial Year

Internal Auditors

Article 45

- Duties** ¹ The internal auditors shall periodically examine different financial matters.
The Executive Committee shall issue corresponding regulations.
- Composition** ² The Executive Committee shall elect two internal auditors from different Member Associations. Both auditors shall be elected for four years, with one being replaced every two years.
- Reporting** ³ The internal auditors shall report to the Executive Committee in writing on every audit, copying each such report to the Chief Executive.

Auditing Body

Article 46

- Independence** ¹ The Auditing Body shall be an auditing company which is independent of UEFA. It shall be elected by the Ordinary Congress for the financial year immediately following the Congress. It shall be eligible for re-election.
- Report** ² The Auditing Body shall audit the accounts and submit a written report to the Ordinary Congress.

IX. MEDIA

Exploitation of Rights

Article 47

- Exploitation of Rights** ¹ UEFA shall exploit all rights which it owns or shares with third parties, such as property rights of any type, intellectual property rights and rights for audio-visual and sound-broadcasting transmissions by picture or data carrier of any kind (including all means of transmitting computer images, with or without sound, such as Internet, on-line services or the like, whether existing already or not). This includes the production, duplication, dissemination and broadcasting of pictures, sound or data carriers of any kind by UEFA alone or with third parties.
- ² For this purpose, UEFA alone, or with third parties, shall be entitled to form or operate companies, for which they may make use of any legal entities authorised under Swiss law.

Audio-visual and Radio Transmissions

Article 48

- Exclusive Rights** ¹ UEFA and the Member Associations shall have the exclusive rights to broadcast and use, as well as authorise for broadcast and

use, by picture, sound or other data carriers of any kind (including data carriers which have yet to be developed), matches which come within their jurisdiction, either live or recorded, in whole or as excerpts.

² The Executive Committee shall issue regulations governing the implementation of these rights.

Regulations

X. COMPETITIONS

Competitions

Article 49

¹ UEFA shall have the sole jurisdiction to organise or abolish international competitions in Europe in which Member Associations and/or their clubs participate. FIFA competitions shall not be affected by this provision.

Jurisdiction

² The current UEFA competitions shall be:

- a) For representative teams:
 - European Championship
 - European Under-21 Championship
 - European Under-19 Championship
 - European Under-17 Championship
 - European Women’s Championship
 - European Women’s Under-19 Championship
 - European Futsal Championship
 - UEFA Regions’ Cup
- b) For club teams:
 - UEFA Champions League
 - UEFA Cup
 - UEFA Intertoto Cup
 - UEFA Super Cup
 - UEFA Futsal Cup
 - UEFA Women’s Cup
- c) The Executive Committee shall decide whether to create or take over other competitions, as well as whether to abolish current competitions.

Representative Teams

Club Teams

Other Competitions, Abolition

³ International competitions and international tournaments which are not organised by UEFA shall require the approval of the latter. Short, regional competitions and tournaments shall be exempt from this requirement.

Approval

Competition Regulations

Article 50

Conditions of Participation

¹ The Executive Committee shall draw up regulations governing the conditions of participation in and the staging of UEFA competitions.

Club Licensing System

^{1bis} The Executive Committee shall define a club licensing system and in particular:

- a) the minimum criteria to be fulfilled by clubs in order to be admitted to UEFA competitions;
- b) the licensing process (including the minimum requirements for the licensing bodies);
- c) the minimum requirements to be observed by the licensors.

Entry

² It shall be a condition of entry into competition that each Member Association and/or club affiliated to a Member Association agrees to comply with the Statutes, and regulations and decisions of competent Organs made under them.

Non Admission

³ The admission to a UEFA competition of a Member Association or club directly or indirectly involved in any activity aimed at arranging or influencing the outcome of a match at national or international level can be refused with immediate effect, without prejudice to any possible disciplinary measures.

Prohibited Combinations or Alliances

Article 51

Prohibited Groupings

¹ No combinations or alliances may be formed without the permission of UEFA.

Permission

² A Member Association may not play on the territory of another Member Association without the permission of that Member Association.

XI. DISCIPLINARY REGULATIONS

1. Disciplinary Jurisdiction, Disciplinary Measures and Directives

Disciplinary Jurisdiction

Article 52

Unsportsmanlike Conduct, Violations of the Laws of the Game, Contravention

Disciplinary measures may be imposed for unsportsmanlike conduct, violations of the Laws of the Game, and contravention of UEFA's Statutes, regulations, decisions and directives as shall be in force from time to time.

Disciplinary Measures against Member Associations and Clubs

Article 53

The following disciplinary measures may be imposed against Member Associations and clubs:

Disciplinary Measures against Member Associations and Clubs

- a) a warning,
- b) a reprimand,
- c) a fine,
- d) the annulment of the result of a match,
- e) an order that a match be replayed,
- f) the deduction of points,
- g) awarding a match by default,
- h) staging of matches behind closed doors,
- i) ordering a ban on the use of a stadium,
- j) ordering the playing of a match in a third country,
- k) disqualification from competitions in progress and/or exclusion from future competitions,
- l) the withdrawal of a title or award,
- m) the withdrawal of a licence.

Disciplinary Measures against Individuals

Article 54

The following disciplinary measures may be imposed against individuals:

Disciplinary Measures against Individuals

- a) a warning,
- b) a reprimand,
- c) a fine,
- d) suspension for a specified number of matches or for a specified or unspecified period,
- e) suspension from carrying out a function for a specified number of matches or for a specified or unspecified period,
- f) a ban on exercising any football-related activity,
- g) the withdrawal of a title or award.

Disciplinary Measures and Directives

Article 55

¹ The Organs for the Administration of Justice shall have the power to impose disciplinary measures and issue directives.

Organs for the Administration of Justice

² More than one disciplinary measure, together with more than one directive, may be imposed in relation to a particular matter.

Accumulation, Combination

³ A directive may be issued as an order ancillary to a disciplinary measure. It sets out how the disciplinary measure shall be carried out and/or may induce the party(ies) concerned to act in a certain manner.

Directives

2. Disciplinary Regulations

Disciplinary Regulations

Article 56

Disciplinary
Regulations

The Executive Committee shall have the power to issue regulations setting out procedures for the administration of justice and disciplinary codes (the 'Disciplinary Regulations').

Disciplinary Measures

Article 57

Disciplinary
Measures

¹ The following bodies only shall have power to impose disciplinary measures:

- a) The Control and Disciplinary Body;
- b) The Appeals Body.

Finality

² Decisions of the Appeals Body shall be final, subject to Art. 59 et seq. of the Statutes.

Disciplinary Inspector

Article 58

Disciplinary
Inspector

The Disciplinary Inspector shall represent UEFA in UEFA disciplinary proceedings.

XII. RECOGNITION OF THE UEFA STATUTES, DISPUTES

1. Recognition of the UEFA Statutes

Recognition of the UEFA Statutes

Article 59

Associations'
Statutes

¹ Each Member Association shall include in its statutes a provision whereby it, its leagues, clubs, players and officials agree to respect at all times the Statutes, regulations and decisions of UEFA, and to recognise the jurisdiction of the Court of Arbitration for Sport (CAS) in Lausanne (Switzerland), as provided in the present Statutes.

Associations'
Obligation

² Each Member Association shall ensure that its leagues, clubs, players and officials acknowledge and accept these obligations.

Participation
in a UEFA
Competition

³ Each participant in a UEFA competition shall, when registering its entry, confirm to UEFA in writing that it, its players and officials have acknowledged and accepted these obligations.

2. Disputes of National Dimension

Obligation to Refer Disputes to Court of Arbitration

Article 60

Associations shall include in their statutes a provision under which disputes of national dimension arising from or related to the application of their statutes or regulations shall, subject to their national legislation, be referred in the last instance to an independent and impartial court of arbitration, to the exclusion of any ordinary court.

Obligation to Refer Disputes to Court of Arbitration

3. Disputes of European Dimension

CAS as Ordinary Court of Arbitration

Article 61

¹ The CAS shall have exclusive jurisdiction, to the exclusion of any ordinary court or any other court of arbitration, to deal with the following disputes in its capacity as an ordinary court of arbitration:

Jurisdiction

- a) disputes between UEFA and associations, leagues, clubs, players or officials;
- b) disputes of European dimension between associations, leagues, clubs, players or officials.

² The CAS shall only intervene in its capacity as an ordinary court of arbitration if the dispute does not fall within the competence of a UEFA organ.

Conditions of Intervention

CAS as Appeals Arbitration Body

Article 62

¹ Any decision taken by a UEFA organ may be disputed exclusively before the CAS in its capacity as an appeals arbitration body, to the exclusion of any ordinary court or any other court of arbitration.

Jurisdiction

² Only parties directly affected by a decision may appeal to the CAS. However, where doping-related decisions are concerned, the World Anti-Doping Agency (WADA) may appeal to the CAS.

Right to Appeal

³ The time limit for appeal to the CAS shall be ten days from the receipt of the decision in question.

Time Limit for Appeal

⁴ An appeal before the CAS may only be brought after UEFA's internal procedures and remedies have been exhausted.

Internal Procedures

⁵ An appeal shall not have any suspensory effect as a stay of execution of a disciplinary sanction, subject to the power of the CAS to order that any disciplinary sanction be stayed pending the arbitration.

Suspensory Effect

Scope of
Review

⁶ The CAS shall not take into account facts or evidence which the appellant could have submitted to an internal UEFA body by acting with the diligence required under the circumstances, but failed or chose not to do so.

Common Provisions

Article 63

Excluded
Jurisdiction

¹ The CAS is not competent to deal with:

- a) matters related to the application of a purely sporting rule, such as the Laws of the Game or the technical modalities of a competition;
- b) decisions through which a natural person is suspended for a period of up to two matches or up to one month;
- c) awards issued by an independent and impartial court of arbitration in a dispute of national dimension arising from the application of the statutes or regulations of an association.

European
Members

² Only arbitrators who have their domicile in Europe shall be competent to deal with disputes submitted to the CAS according to the present Statutes.

Procedure

³ Moreover, proceedings before the CAS shall take place in accordance with the Code of Sports-related Arbitration of the CAS.

XIII. CONCLUDING PROVISIONS

Governing Law and Legal Forum

Article 64

Swiss Law

¹ These Statutes shall be governed in all respects by Swiss law.

Legal Forum

² The legal forum shall be the headquarters of UEFA. Lausanne (Switzerland) shall be the legal forum for all cases which, in accordance with these Statutes, come under the jurisdiction of CAS.

Matters not Covered in the Statutes

Article 65

Executive
Committee

The Executive Committee shall have the power to decide on all matters not covered in these Statutes, such decisions to be made in accordance with relevant FIFA regulations. If no such regulations exist, the Executive Committee shall decide according to right and justice.

Dissolution of UEFA

Article 66

¹ A four-fifths majority of all Member Associations shall be required to dissolve UEFA. 4/5 Majority

² A four-fifths majority of all Member Associations shall be required for any decision as to the distribution of the assets of UEFA on dissolution. Without a decision as to such distribution, any resolution to dissolve UEFA shall have no effect. Assets

³ The assets of UEFA shall not under any circumstances be divided among the members and any resolution to this effect shall have no effect. Division of Assets

Equal Status of Men and Women

Article 67

In these Statutes, the use of the masculine form shall be interpreted also to refer to the feminine. Equal Status

German Version

Article 68

In the event of any discrepancy in interpretation between the official languages of UEFA in the wording of these Statutes, the German version shall be authoritative. German Version

Exceptional Provisions

Article 69

¹ Art. 5 does not apply to the following member associations: England, Scotland, Northern Ireland, Wales, Faroe Islands. Exceptional Provisions

² The age limit set out in Art. 22, para. 2, and Art. 36, para. 2, of these Statutes does not apply to the President of UEFA, the 13 members of the Executive Committee and the Committee members who are in office when these Statutes come into force.

³ The term of office of the President and the members of the Executive Committee in office when the present Statutes enter into force shall be extended until 2007 and 2009 respectively.

⁴ The term of office of the UEFA-elected Vice-Presidents and members of the FIFA Executive Committee in office when the present Statutes enter into force shall be extended until 2007 and 2009 respectively.

XIV. COMING INTO FORCE OF THE STATUTES

Coming into Force

Article 70

Coming into
Force

These Statutes were adopted at the UEFA Congress on 24 September 1997 in Helsinki and came into force on 24 December 1997. They contain the amendments adopted by the UEFA Congress on 30 June and 1 July 2000 in Luxembourg, on 11 October 2001 in Prague, on 25 April 2002 in Stockholm, on 27 March 2003 in Rome, on 22/23 April 2004 in Limassol, on 21 April 2005 in Tallinn, on 23 March 2006 in Budapest and on 25/26 January 2007 in Düsseldorf.

Nyon, 26 January 2007

For the UEFA Congress:

The President:
Lennart Johansson

The Secretary:
Lars-Christer Olsson
Chief Executive

Considered and approved on behalf of the Member Associations
by:

[signatures of Member Associations]

Albania, Andorra, Armenia, Austria, Azerbaijan, Belarus, Belgium, Bosnia and Herzegovina, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, England, Estonia, Faroe Islands, Finland, France, Georgia, Germany, Greece, Hungary, Iceland, Israel, Italy, Kazakhstan, Latvia, Liechtenstein, Lithuania, Luxembourg, F.Y.R. of Macedonia, Malta, Moldova, Netherlands, Northern Ireland, Norway, Poland, Portugal, Republic of Ireland, Romania, Russia, San Marino, Scotland, Serbia, Slovakia, Slovenia, Spain, Sweden, Switzerland, Turkey, Ukraine, Wales.

RULES OF PROCEDURE OF THE UEFA CONGRESS

Chairman of the Congress

Article 1

¹ The President or, in his absence, the first Vice-President shall chair the Congress. If the first Vice-President is not present either, the longest-serving Vice-President shall chair the Congress. If no Vice-President is present, the Congress shall elect a member of the Executive Committee as Chairman.

² The Chairman shall ensure that the rules of procedure are observed. He shall open, conduct and close the Congress. He shall give speakers permission to take the floor.

³ The Chairman shall keep order at the Congress. He may take the following measures against Congress participants who disrupt the proceedings:

- a) call to order;
- b) reprimand;
- c) exclusion from the Congress.

Congress Bureau

Article 2

The tellers, together with the Chief Executive, shall form the Congress Bureau.

Agenda

Article 3

¹ The agenda shall be approved at the start of the Congress.

² The agenda may be amended at any time if supported by two-thirds or more of the Member Associations present.

³ The Congress may not consider a proposal to amend the Statutes unless it is included as an item of business on the agenda sent out with the notice of Congress.

Discussion

Article 4

¹ Each agenda item shall be introduced with a brief report:

- a) by the Chairman or a member of the Executive Committee;
- b) by a representative designated for that purpose by a Committee;
- c) by the Member Association which had the item in question placed on the agenda.

² The item shall then be opened to the floor for general discussion.

Permission to Take the Floor

Article 5

¹ Delegates shall be given permission to take the floor in the order that requests have been made to do so. A speaker may not take the floor unless and until he has been given permission to do so. A speaker shall speak from the place designated for that purpose.

² A speaker may only be given the floor for a second time on the same matter when all other Congress participants who have requested to take the floor have had a chance to speak on the matter in question.

³ The Chairman may set a time limit for speakers.

Motion on a Point of Order

Article 6

¹ A motion on a point of order shall be dealt with forthwith. Any other discussion shall be immediately suspended.

² If a motion on a point of order is adopted, only Congress participants who requested to do so before the vote shall be given the floor.

³ The Chairman shall decide when to close the discussion unless more than half of the Member Associations present and voting decide on a vote to do otherwise.

Motions, Motions to Amend an Agenda Item and Motions to Delete an Agenda Item

Article 7

All motions, motions to amend, and motions to delete an agenda item shall be made in writing.

Votes

Article 8

¹ Voting shall be open, unless the Congress decides otherwise.

² Voting shall be by show of hands (voting card).

³ A vote may be taken by roll call, if 10 or more Member Associations present and eligible to vote so request.

⁴ No one shall be forced to vote.

⁵ Before each vote, the Chairman, or a person designated by him for the purpose, shall read the proposal and explain the voting procedure to the Congress.

⁶ Proposals shall normally be voted on in the order in which they are introduced in the discussion.

⁷ A proposal to amend a proposed amendment shall be voted on before the proposed amendment. A proposed amendment shall be voted on before the original proposal.

⁸ Proposals which are unopposed shall be taken as adopted.

⁹ The Chairman shall satisfy himself as to, and announce, the result of the vote.

¹⁰ No one shall be given the floor during a vote or until the result of a vote has been announced.

Elections

Article 9

¹ Elections shall take place by written secret ballot, unless the Congress decides otherwise. The Congress Bureau shall distribute, count and verify the ballot papers.

² Before the votes are counted, the Chairman shall announce the number of ballot papers distributed.

³ If more ballot papers are handed in than were distributed, the election shall be null and void and shall be repeated forthwith.

⁴ In the first ballot, a person shall be elected if supported by an absolute majority of the valid votes cast (i.e. half of the votes plus one). If no election is made, there shall be a second ballot, in which the person supported by a simple majority (i.e. most votes) shall be elected. In the event of a tie in the second ballot, there shall be a third ballot, in which the person supported by a simple majority shall be elected. In the event of a tie in the third ballot, election shall be determined by the drawing of lots.

⁵ Only valid ballot papers handed in shall be counted for the calculation of the absolute majority mentioned in para. 4 above.

⁶ Blank or spoiled ballot papers shall be ignored in the counting of votes. If two or more votes for one candidate are on the same ballot paper, neither shall be valid.

⁷ The Chairman shall announce the result.

⁸ The ballot papers cast, counted and verified shall be placed by the Congress Bureau in envelopes prepared for that purpose, which shall be immediately sealed. The UEFA Administration shall keep the sealed envelopes and destroy them 100 days after the close of the Congress.

Interpreters

Article 10

The UEFA Administration shall be responsible for simultaneous translation into the official languages of the Congress. Qualified interpreters shall be used for the purpose.

Minutes

Article 11

The UEFA Administration shall be responsible for taking minutes of the business conducted at the Congress.

Representation

Article 12

¹ Each Member Association shall have one vote.

² A Member Association may be represented at the Congress by a maximum of three delegates.

³ Delegates' travel expenses shall be borne by the Member Association concerned. However, their accommodation expenses shall be covered by UEFA.

Coming into Force

Article 13

These Rules of Procedure of the UEFA Congress were adopted by the UEFA Congress on 24 September 1997 in Helsinki and came into force on 24 December 1997. They contain the amendments adopted by the UEFA Congress on 30 June and 1 July 2000 in Luxembourg, and on 11 October 2001 in Prague.

Nyon, 11 October 2001

For the UEFA Congress:

The President:
Lennart Johansson

The Chief Executive:
Lars-Christer Olsson

REGULATIONS GOVERNING THE IMPLEMENTATION OF THE STATUTES

1. Application for Admission to UEFA

Article 1

A national football association that wishes to become a member of UEFA shall submit a written application to the UEFA Administration, for submission to the UEFA Congress.

Article 2

The UEFA Executive Committee may provisionally admit a national football association into membership. A national football association admitted on a provisional basis shall have the same rights and obligations as a Member Association, subject to Art. 18, para. 5 of the Statutes.

The application for admission must include the following:

- a) the statutes and regulations of the association;
- b) a declaration whereby the association submitting the application undertakes to observe UEFA's Statutes, regulations and decisions at all times;
- c) documents giving information about the internal organisation of the association submitting the application, as well as the competitions staged by the association;
- d) names of the members of all association organs.

Article 3

Provisional admission shall continue until the next UEFA Congress, which shall decide whether to admit or not as a Member Association a national football association that has been admitted provisionally.

2. Elections

Election of the President and Members of the UEFA Executive Committee and European Members of the FIFA Executive Committee

Article 4

¹ Candidates for the position of President of UEFA shall be proposed in writing to the UEFA Administration at least three months before the date set for the opening of the Congress.

² Candidates for positions on the FIFA Executive Committee and the UEFA Executive Committee shall be proposed in writing to the UEFA Administration at least two months before the date set for the opening of the UEFA Congress.

³ If the President or a member of the Executive Committee does not offer himself for re-election, that person and his Member Association shall inform the UEFA Administration in writing at least four months in advance of the next Congress. The UEFA Administration shall immediately inform the other Member Associations.

Election of European Vice-Presidents and Members of the FIFA Executive Committee

Article 5

If a Vice-President or a person elected to the FIFA Executive Committee vacates the position during his term of office, the UEFA Executive Committee shall elect a replacement for the remaining period until the next UEFA Congress. Any such replacement may not take over the office of Vice-President of FIFA.

Election of the Chairmen and Members of the Organs for the Administration of Justice, as well as the Chairmen and Members of Committees

Article 6

The Member Associations shall submit proposals in writing to the UEFA Administration for the election of the Chairmen and members of the Organs for the Administration of Justice and Committees. The UEFA Administration shall set an appropriate deadline for the submission of proposals.

3. Coming into Force

Article 7

These Regulations were approved by the UEFA Executive Committee at its meeting of 5 December 1997 in Geneva and came into force on 24 December 1997. They were revised on 7 July 2000 and on 25/26 January 2007, and came into force immediately.

Nyon, 26 January 2007

For the UEFA Executive Committee:

The President:
Lennart Johansson

The Chief Executive:
Lars-Christer Olsson

REGULATIONS FOR THE APPOINTMENT OF AN EMERGENCY PANEL

Based on Art. 25, paras 1 and 2, of the UEFA Statutes.

1. Authority

¹ The Emergency Panel is authorised, between meetings of the Executive Committee, to take and execute final decisions on urgent matters that fall under the authority of the Executive Committee.

² The Emergency Panel may also assist with the preparation of business to be dealt with by the Executive Committee.

2. Reporting

The Executive Committee must be regularly informed in writing – once a fortnight as a rule – on all decisions of the Emergency Panel and the execution of those decisions.

3. Composition

The Emergency Panel will comprise at least the UEFA President, the first Vice-President and the Treasurer, as well as one other, freely-elected voting member of the Executive Committee. In the event of the absence of any of the aforementioned, the most senior available UEFA Vice-President will deputise for the absent member.

4. Voting Rights, Minutes

¹ Votes are decided by simple majority. In the event of a tie, the UEFA President will have the casting vote. In the case of a tie in elections, the outcome will be determined by the drawing of lots.

² Minutes of the deliberations will be kept and will be sent to all members of the Executive Committee before its next meeting.

5. Coming into Force

The present rules were adopted by the UEFA Executive Committee at its meeting in Nyon on 7 July 2000 and come into force on 1 August 2000.

Nyon, 7 July 2000

For the UEFA Executive Committee:

The President:
Lennart Johansson

The Chief Executive:
Lars-Christer Olsson

REGULATIONS FOR THE INTERNAL AUDITORS

Based on Art. 45, para. 1, of the UEFA Statutes.

1. Duties

The internal auditors periodically examine various financial areas in terms of efficiency and compliance with the UEFA Statutes and any applicable rules and regulations. The whole financial sector must be examined at least once in the course of a two-year period. The corresponding planning of this procedure will be established in co-operation with the competent member of the UEFA Administration and in co-ordination with the external auditors.

2. Superior Authority

¹ The internal auditors are answerable to the UEFA Executive Committee.

² The Executive Committee appoints from among its ranks one member to represent it in all dealings with the internal auditors. That member will have the authority to issue instructions to the internal auditors.

3. Co-operation with the External Auditors

In order to avoid the duplication of effort, the internal auditors must co-ordinate their work with the external auditors.

4. Co-operation with the Chief Executive and UEFA Administration

¹ The internal auditors can make use of the human and material resources of the UEFA Administration for their work.

² The Chief Executive appoints a member of the UEFA Administration to be responsible for co-operation with the internal auditors and with whom they deal exclusively. This co-ordinator will instruct the UEFA Administration to allow the internal auditors to work independently, undisturbed and effectively.

5. Right of Examination

The internal auditors will be guaranteed unrestricted access to all UEFA financial documents, books, etc.

6. Reporting

¹ The internal auditors must report to the Executive Committee periodically and regularly, in writing, about their audits. A copy of such reports must be submitted to the Chief Executive.

² The reports of the internal auditors to the Executive Committee must be sent to the external auditors for information, once approved by the Executive Committee.

7. Coming into Force

The present rules were adopted by the UEFA Executive Committee at its meeting in Nyon on 7 July 2000 and come into force on 1 August 2000.

Nyon, 7 July 2000

For the UEFA Executive Committee:

The President:
Lennart Johansson

The Chief Executive:
Lars-Christer Olsson

REGULATIONS FOR THE CHIEF EXECUTIVE (without Schedule of Conditions)

Based on Art. 30, para. 3, of the UEFA Statutes.

1. Duties

The Chief Executive is the highest operational management organ of UEFA. He organises and runs the UEFA Administration. In addition, he fulfils the duties assigned to him in the UEFA Statutes (Art. 30, para. 2) and schedule of conditions (attached to these rules as Annexe I).

2. Superior Authority

The Chief Executive is answerable to the Executive Committee.

3. Line Management

The Chief Executive is the direct superior of the Deputy Chief Executive and eight directors (Marketing & Media Rights, Professional Football, Football Development, Services, Finance, Legal Affairs and Club Licensing, Communications and Public Affairs and National Associations).

4. Reporting

The Chief Executive reports periodically and regularly to the Executive Committee.

5. Delegation

The Executive Committee may delegate its authority over the Chief Executive to the Emergency Panel.

6. Rules of Signature

The Chief Executive establishes rules of signature.

7. Coming into Force

The present rules were adopted by the UEFA Executive Committee at its meeting in Nyon on 7 July 2000 and came into force on 1 August 2000. They were revised on 2 February 2005 and came into force immediately.

Nyon, 2 February 2005

For the UEFA Executive Committee:

The President:
Lennart Johansson